

EXAMPLE

Co-operative Study Tour to Mondragon, Basque Country (Spain)

Mondragon Study Tour 2026 Dates:

SATURDAY May 30 (arrival – Arrasate) to SUNDAY June 7 (departure – Arrasate)

SATURDAY, MAY 30 – Arrivals, Optional group activity, and settling into Arrasate (Mondragon)

Fly into BILBAO, Spain (or Seville or Madrid then take train to Bilbao). *This necessitates a Friday departure for those in North America (or earlier depending on preference).*

OPTIONAL ACTIVITY: GUGGENHEIM MUSEUM ON SATURDAY, MAY 30.

LOCATION: Abandoibarra Etorbidea, 2. 48009 Bilbao, Bizkaia

WEBSITE: [Guggenheim Museum Bilbao. Come in and plan your visit](#)

10:00 h. Meet outside the Guggenheim Museum entrance - the "Main façade" ([Link to Museum map](#));

15:45 h. Bus arrives at Hotel Petit Palace Arana to transport group to Arrasate/Mondragon. Participants must arrive at Hotel Petit Palace Arana (2 Bidebarrieta, Bilbao, Spain - Old Town) no later than 15:45pm.

16:00 h. Bus departs at 16:00pm to transport group to Hotel Mondragon for check-in.

Impromptu and unstructured social gatherings among participants.

SUNDAY, MAY 31 - Optional group activity, and settling into Arrasate (Mondragon)

Settle into Arrasate/Mondragon.

OPTIONAL ACTIVITY: DAY TRIP TO ARANTZAZU

09:45 h. Meet in the lobby of Hotel Mondragon by 9:45am and travel as a group with opportunities to see the Sanctuary of Arantzazu, hike, and have lunch (unstructured).

10:00 h. Bus departs at 10:00am to transport group to Arantzazu.

*Lunch suggestions: **ARANTZ restaurant**, located within the facilities of the Iraipe Hotel Santuario de Arantzazu: [Hotel Santuario De Arantzazu - Iraipe Hotel Santuario De Arantzazu](#), OR **Restaurante Sindika** located next to the Sanctuary of Arantzazu: [El Restaurante Sindika](#).*

15:45 h. Bus arrives for transport back to Arrasate/Mondragon. Participants must arrive back at the Sanctuary of Arantzazu (Barrio Arantzazu 6, 20567, Oñati), no later than 15:45pm.

16:00 h. Bus departs at 16:00pm to transport group back to Hotel Mondragon.

18:00 h. Study Tour launch session in Hotel Mondragon's "Ondare room" (near the hotel restaurant).

19:30 h. *Opening group dinner at hotel restaurant.*

NOTE: Final Monday-Friday details are typically only available at the start of the tour as speakers and visits can shift at the last minute.

MONDAY, JUNE 1

- 08:45 h. Meet in the lobby of Hotel Mondragon by 8:45am (participants should have breakfast at hotel before departure).
- 09:00 h. Bus departs from hotel to transport group to OTALORA.**
- 09:30 h. Reception at Otalora, the Cooperative and Management Training Center. Aretxabaleta, barrio Aozaraza
- 09:35 h. Presentation covering the history and current situation of the MONDRAGON Cooperative Experience.
Coffee.
- 13:30 h. *Lunch at Otalora.*
- 15:00 h. Young cooperative entrepreneur. [Ana Agirre](#)
- 17:00 h. Bus transport back to hotel. Free to explore and have dinner of your choosing (unstructured).**

TUESDAY, JUNE 2

- 08:15 h. Meet in the lobby of Hotel Mondragon by 8:15am (participants should have breakfast at hotel before departure).
- 08:30 h. Bus departs from hotel to transport group.**
- 09:00 h. Visit to GSR service cooperative.
Transfer to Otalora and coffee.
- 11:30 h. Internationalization of MONDRAGON. [Anjel Errasti.](#)
- 13:00 h. *Lunch at Otalora.*
- 15:00 h. Presentation of ASETT. Germán Lorenzo
- 17:00 h. Bus transport back to hotel.**
- 19:00 h. *Dinner at Basque traditional gastronomical club in Arrasate-Mondragón*

WEDNESDAY, JUNE 3 - Faculty of Business, Mondragon University, Oñati

- 08:15 h. Meet in the lobby of Hotel Mondragon by 8:15am (participants should have breakfast at hotel before departure).
- 08:30 h. Bus departs from hotel to transport group.**
- 09:00 h. Intercooperation in Mondragon, Xabier Uriarte & Fred Freundlich, LANKI Institute for Cooperative R&D, MU
- 10:30 h. *Coffee*
- 11:00 h. Open Q&A, dialogue with Andoni Alustiza, member of an educational association of veterans of Mondragon cooperatives (ALE)
- 12:30 h. *Lunch*
- 14:30 h. Bus to Arizmendi Ikastola (in Arrasate-Mondragon)
- 15:30 h. Visit Arizmendi Ikastola, local pre-K thru 12 cooperative school - Mireia Muruamendaraz, Principal.
- 16:30 h. Walk back to hotel (450 metres). Free to explore and have dinner of your choosing (unstructured).**

THURSDAY, JUNE 4

- 07:45 h. Meet in the lobby of Hotel Mondragon by 7:45am (participants should have breakfast at hotel before departure).
- 08:00 h. Bus departs from hotel to transport group.**
- 08:30 h. Visit to [RPK](#) industrial cooperative.
Transfer to Otalora and coffee.

- 11:30 h. MONDRAGON's development. Terence Martin
- 13:00 h. *Lunch at Otalora.*
- 15:00 h. Visit to IDEKO, cooperative technological research center.
- 17:00 h. Bus transport back to hotel. Free to explore and have dinner of your choosing (unstructured).**

FRIDAY, JUNE 5 - Faculty of Humanities and Education, Mondragon University, Eskoriatza

- 08:15 h. Meet in the lobby of Hotel Mondragon by 8:15am (participants should have breakfast at hotel before departure).
- 08:30 h. Bus departs from hotel to transport group.**
- 09:00 h. Intro to the Lanki Institute for Cooperative Research & Development – cooperative enterprise education in Mondragon Miguel de la Fuente & Fred Freundlich, LANKI Institute
- 10:15 h. *Coffee*
- 10:45 h. Walk to Laboral Kutxa headquarters (cooperative bank) to explore its cooperative enterprise education process "Zentzua"
- 11:00 h. Zentzua 1 – Welcome, short visit. Zentzua 2 – Introductins & General Descriptio. Zentzua 3 – Q&A and dialogue with three LK worker-members who have gone through the "Zentzua" process
- 12:30 h. Bus to Faculty of Humanities & Education , MU
- 13:00 h. Lunch, Faculty of H & E, MU
- 14:30 h. Intro to Mondragon University as a non-profit, higher education cooperative in the Mondragon group. Fred Freundlich, LANKI.
- 16:00 h. *STILL MORE coffee*
- 16:30 h. General de-brief / Q&A, dialogue, conclusions. Fred Freundlich, Marixe Ruiz de Austri and Asier Baztan, LANKI, MU.
- 18:00 h. Bus transport back to hotel.**
- 19:30 h *Closing group dinner at Hotel Mondragon's restaurant.*

SATURDAY, JUNE 6 - OPTIONAL ACTIVITY: DAY TRIP TO SAN SEBASTIAN (DONOSTIA)

- 08:45 h. Meet in the lobby of Hotel Mondragon by 8:45am (participants should have breakfast at hotel before departure).
- 09:00 h. Bus departs from hotel to San Sebastian (Donostia).**
- 10:00 h. Bus arrives at determined drop-off location in San Sebastián (Donostia).
Everyone on their own to explore for the day.
- 19:45 h. Participants arrive at determined pick-up location no later than 19:45pm.
- 20:00 h. Bus transports group back to Hotel Mondragon.**

SUNDAY, JUNE 7 – Participants check-out of hotel, travel home

Bus transport from Hotel Mondragon to Bilbao Airport (optional – sign-up required in advance)

- 07:45 h. Meet in the lobby of Hotel Mondragon by 7:45am (participants should have breakfast at hotel before departure).
- 08:00 h. Bus departs Hotel Mondragon to transport group to Bilbao Airport.
- 09:00 h. Bus arrives at Bilbao Airport around 9:00am and drops off tour group for their flight departures. **Participants who need to be dropped off in downtown Bilbao can remain on the bus.**

Other transportation options to Bilboa should be coordinated amongst the group based on flight (or train) times – e.g., group taxi/Uber, etc.